Galong Village Masterplan

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Thanks to all the following community members who generously gave their time.

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Apologies in advance for missed attendees and name spellings.
Galong Village Masterplan

Project List

Project 1 - CWA Playground and BBQ Area
Project 2 - Limestone Park Upgrade - Stage 1
Project 3 - Friends Park Upgrade
Project 4 - Village Beautification
Project 5 - Shared Paths and Rail Trail - Stages 1, 2 & 3
Project 6 - Limestone Park Upgrade - Stage 2
Project 7 - Town Square Creation

Village Beautification: Street tree planting along Ryan Street to define village entrance. Views over countryside from homes to be retained & protected.

Friends Park Upgrade: new vehicular entrance, RV parking and dump (though upgraded septic), improved toilet facilities, upgraded oval, renewed tennis courts, furniture and planting.

Town Square Creation: line-marking, catenary lighting, street furniture to define space and provide for outdoor dining, market stalls and community meals.

Stage 1 of Limestone Park Upgrade: park focal point with sundial, paths, outdoor exercise equipment, seating and bubbler.

Stage 2 of Limestone Park Upgrade: paths, outdoor exercise equipment, seating lawn, connection to shared paths over rail line.

Stage 2 of Shared Paths and Rail Trail: shared walking/riding track and road-side shared path to create a town loop that can be extended to Monastery and beyond.

Stage 3 of Shared Paths and Rail Trail: shared walking/riding track and footpath/on-road connection to complete circuit from Limestone Park out of town and back through the village.
Executive Summary

Hilltops Council is pleased to present the Galong Village Masterplan. This plan will guide the use of funds in the improvement of the village for all its residents over the next 20 years.

Landscape Architects, sala4D worked with the community of Galong through an in-depth masterplanning process, including a two-day community consultation process, presentation of a draft masterplan, presentation of a list of projects for prioritisation and finally, this final masterplan and list of projects.

The community highly values public open space and the amenity it provides, as well as connection and interaction with their fellow residents. They also expressed a desire for Galong to offer better quality facilities and amenity for the community and visitors.

These values led to a number of guiding principles for the design of the masterplan, they are:

- **Linkages**: provide level, well connected pathways
- **Liveable**: provide safe, comfortable, inclusive facilities
- **Gateway**: provide a sense of arrival
- **Preserve**: recognise the village’s heritage values
- **Revitalise**: provide upgrades to the local parks
- **Community**: create opportunities for events and gatherings
- **Responsive**: meet the needs of the community
- **Attract**: promote well-designed public spaces and streets
- **Interact**: make the streets a social meeting place for people

The projects of the masterplan have been prioritised in order of community value and achievability with available funds. The potential to use the annual allocation of funds to apply for State or Federal grants is increased by the development of this masterplan, and is acknowledged in the recommended program.

The program of projects is:

- **2019**: CWA Playground and BBQ Area Upgrade
- **2020**: Limestone Park Upgrade stage 1
- **2021**: Friends Park Upgrade stage 1 - Tennis courts
- **2022**: Village Tree Planting
- **2023**: Village Beautification and Limestone Park stage 1a
- **2024**: Friends Park Upgrade stage 2
- **2025**: Shared Paths and Rail Trail stage 1
- **2026**: Friends Park Upgrade stage 3 - RV facilities
- **2027** and beyond: Limestone Park Upgrade stage 2, Shared Paths and Rail Trail stage 2 and 3, Friends Park Oval upgrade, and, Town Square Creation.

Progress against the program of projects should be reviewed every 5 years by Council, to reassess priorities and evaluate use, to ensure the community needs are being met.

This report details the consultation and design process for the masterplan, then describes each project that forms part of the plan, providing a detailed list of sub-projects within each.
0.0 Contents
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1.0 Masterplan Purpose

The Galong Village Masterplan will be the guiding masterplan for developing a well-connected, cohesive and interesting place that services the needs of the local community and visitors.

The Masterplanning process delivers a prioritised schedule of projects that Council will use in planning works. This document details the process undertaken in developing the schedule of projects, providing clarity to residents and Council staff in their joint participation in planning and delivery.

Identifying the Values of the community and the corresponding Guiding Principles for Design (unique to this community) allows future potential projects to be tested for appropriateness and potentially added to the schedule of projects.

2.0 Design Foundation

2.1 Community Consultation

Community consultation is the first step in the masterplanning process, used to elicit the needs and aspirations of the people that will use the place for years to come; the values described by the community become the guiding principles for the design.

The sala4D team conducted a community workshop on the evening of 30 August 2018, stakeholder interviews were held the next day.

The results of the consultation are detailed in the appendix at the end of this document and have informed the guiding principles for design that have been used to develop the Masterplan. The information gathered through this process is critical in the development of the design elements as it gives great insight into the people for whom they will have most impact.

2.2 Community Design Values

Galong Village Masterplan workshop participants overwhelmingly mentioned outdoor activities in their response to a fond memory of where they grew up; this is an important recognition of the value of public open space and the amenity it provides.

Participants also highly valued connection and interaction with their community; which is a wonderful guiding principle for the types of activities and spaces that should be provided in the village Masterplan.

Finally, participants all had the desire for Galong to offer better quality facilities and amenity for the community and visitors; another helpful principle in the design process.

The image page exercise results are shown on the next few pages and revealed the following ideals from participants:

- Activity ((what you can do there)
  - Spaces for community gathering, such as barbeques & sporting activities
  - A range of paths for walking, running or riding with others
  - Amenity in the street and parks for sitting, listening and taking part in community events and gatherings

- Design/ Aesthetic (what a space looks/feels like)
  - Maintenance of heritage buildings
  - An open, well-lit safe walking environment
  - Colourful planting including Australian natives and ornamentals

- Amenity (what is there to use/ offer)
  - Provision of shade elements
  - Integrated exercise equipment
  - Provision of seating, particularly where views over the countryside can be offered
The main requirements from the consultation Site Plan analysis, combined with on-site analysis and comments from various stakeholders are:

- Tree planting to achieve town beautification
- Safe paths along Ryan Street and connections into the village
- Active travel connectivity within the village connecting to St Clement's retreat, the cemetery and nearby villages
- Planting & seating opportunities for gateway, shade, rest & relaxation

2.3 Other Design Requirements

Other goals identified by stakeholders and the brief, that form part of the background for the development of the guiding principles for the design of the Masterplan are:

- Increase numbers of travelers who stop in Galong
- Embrace the local history and historic setting of Galong, in particular the architectural quality of the buildings
- Create a sense of arrival within the village centre
- Build upon the natural beauty of the parkland and countryside views
- Enhance connectivity between the range of areas in the village, to encourage activity, exploration and longer-stays
A fond memory of where you grew up?
- Playing with friends in our local area
- Living & growing up in Galong
- Sense of community - able to walk the streets of Galong
- Fishing - the excitement, adrenaline & laughter - even catching a baby shark
- Rabbit trapping in Sofala
- Good life on the farm in a small rural community
- Animals on the farm
- Playing safe in the streets
- Playing in the creek when it’s flowing/flood at Frogmore
- Sport
- Hanging out at the skatepark with friends
- North coast with the bushland surrounding where we lived
- Centennial Park & the water
- Riding push bikes
- Street bonfires
- Games in the bush
- Riding my pony in Canberra
- Wollongong - the sea & sand
- Surf board riding
- Sandstone & water to play in & on
- Falling off my bike & regular treatment from local ambulance station
- Family gatherings
- Sydney Swans
- Galong’s epic annual fireworks

When do you feel part of your community?
- BBQ kids day
- Helping others
- Delivering mail to others
- Putting other people’s bins away who cannot
- Community events
- Community BBQs
- Social events - Halloween disco, ANZAC dawn services
- Annual cricket match
- Waving to neighbours as you pass
- Funerals, weddings, christenings
- Fighting for a cause
- Coffee breaks
- Community meetings
- Going to the local shop
- At a gathering
- Mowing the lawns around the parks, hall, church, cricket ground
- Helping organise the social days & BBQs
- Sporting activities
- Involvement in trying the better the community
- When you know people & chat
- When I am with like-minded people
- Local catch-up BBQ in the park to celebrate Australia Day, Christmas, Clean Up Australia Day, long weekend, Anzac Day, Halloween etc
- Walking the dog & saying hello to others on the way
- Taking part on community activities
- Saying hello to locals

If you could do one thing for your community, what would it be?
- Encourage participation by all
- Improve public amenities - park, public toilet, entrances to attract visitors & residents
- Help each other
- Provide a masterplan to guide the future improvements of Galong to a model village
- I like Galong the way it is, basically - maybe if I won lotto I would buy the pub, put in good management, with great food.
- Paint every house that needs it
- Fix up the roads
- Get rid of the trees affecting roads
- More park table & chairs
- Better park equipment (like Young)
- Make use of tennis courts with any outdoor sports
- Bring in more community events
- Better/ more street lights
- Better visible street signs
- Little shop cafe
- Second hand shop
- Not anything that will spoil the place
- Build an area where young and old can socialise anytime, instead of waiting for the community hall to be opened or available
- Build a proper community & tourist information notice board
- Represent the community on committees with local government
- Make sure we can continue social groups
- Endeavour to introduce sporting activities, once again in the town
- Improvements to our own park
- Make Galong a destination to come too
- Bring support, sharing & caring in the community
- Take the trucks off the road
- Clean up the town
- Make the town more appealing
- Bring back some hope
Activity - what do you want to do?
GUIDING PRINCIPLES FOR DESIGN

LINKAGES
Provide level well connected pathways

LIVEABLE
Provide safe comfortable inclusive facilities

GATEWAY
Provide a sense of arrival

PRESERVE
Recognise the village’s heritage values

REVITALISE
Provide upgrades to the local parks

COMMUNITY
Create opportunities for events & gatherings

RESPONSIVE
Meet the needs of the community

ATTRACT
Promote well-designed public spaces and streets

INTERACT
Make the streets a social meeting place for people
3.0 Guiding Principles for Design

Based on the findings from the community consultation, the following guiding principles were developed for use in the design of the Galong Village Masterplan. They form a useful rationale that grounds the project firmly in the desires of the community and provides a basis for future design should the project be added to.

Guiding principles:
- **Linkages**: provide level, well connected pathways
- **Liveable**: provide safe, comfortable, inclusive facilities
- **Gateway**: provide a sense of arrival
- **Preserve**: recognise the village’s heritage values
- **Revitalise**: provide upgrades to the local parks
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4.0 The Masterplan

The draft masterplan was developed by sala4D and presented on 27 September 2018 to the community, Council staff and Councillors; it was a lively meeting where conflicting opinions were raised but a general consensus of what the Village will most benefit from was established, focusing on beautification and amenity for the community.

The draft masterplan was left with the community for comments to be received over the course of a month, then compiled and incorporated into a revised masterplan.

The comments received on that plan were:

**Infrastructure development**
- Resurface tennis courts
- Rail trail for walking and bicycle riding
- Safe street crossing point should be to required standards
- Joint use of toilets at recreation oval needs user consultation
- Upgrade of septic at recreation oval needed for RV dump
- To create more shops, residences will need to be converted

**Planting design**
- Water wise
- Street grazing
- Native species

**Street furniture**
- Recycled materials
- Exercise equipment on walk routes

**Signage**
- Historic information (railway, St. Michael’s Church windows and Ryan Family St. Clements Monastery)
- Town information

**Other opportunities**
- Negotiate use of railway room for museum

These comments were all extremely useful in the finalisation of the masterplan and fit with the Guiding Principles for Design. The next phase of the project was then prioritise the various small projects for a cost estimate and a delivery schedule.

Therefore, a revised masterplan was presented to the community, Council staff and Councillors again, at a meeting on 22 November 2018 with the aim of establishing consensus on project priorities (see summarised list in Appendix 3). The project deliverables and priorities detailed in section 5.0 have been generated based on that meeting.

The final masterplan is shown on the following pages, with illustrative artwork helping visualise potential outcomes.
Galong Village Masterplan

Project List

Project 1 - CWA Playground and BBQ Area
Project 2 - Limestone Park Upgrade - Stage 1
Project 3 - Friends Park Upgrade
Project 4 - Village Beautification
Project 5 - Shared Paths and Rail Trail - Stages 1, 2 & 3
Project 6 - Limestone Park Upgrade - Stage 2
Project 7 - Town Square Creation
Catenary lighting over square creates unified space with festive, community feel.

Defined vehicular area through line-marking and street furniture.

Spill-out area for pub, eating, markets or community events.

Spill-out area for cafe and small shops, eating, markets or community events.
Refurbished gates with pedestrian priority.

McMahon Street avenue planting.
5.0 Project List

The following list of projects are prioritised in order, based on community preferences stated throughout the design process. Should community priorities change or financial management require it, projects, or parts of projects can be re-ordered.

Project 1 - CWA Playground and BBQ Area

This project aims at making the outdoor spaces adjacent the well-used community hall of higher amenity to the community. Subject to detailed design, the suggested project elements include provision of a large concrete paved entertainment area that is flexible in its use - where tables and shade can be set up, or market stalls, or children’s activities, for example. The project also includes the planting of shade trees, restoring the CWA decorative gates, hedge planting and aromatic planting around the septic tank.

Guiding Principles for Design: Liveable, Community, Responsive, Interact

Project 2 - Limestone Park Upgrade - Stage 1

Galong is a village that is missing a formalised town park; a place for the community to gather formally and informally, to stroll or to sit and relax. Stage 1 of the Limestone Park Upgrade includes the formation of a park that will punctuate the end of the main street with a place of quiet order and beauty. It will provide the community with somewhere to walk, meet and exercise, while also providing the visitor a focal point and somewhere to stop and picnic.

Guiding Principles for Design: Liveable, Community, Responsive, Interact

Project 3 - Friends Park Upgrade

The upgrade of Friends Park is important to the community for revitalising aging facilities, as well as rethinking the park’s functionality. The recommended works include rethinking parking and the priority given to pedestrians and children. Resurfacing the tennis courts will provide a revived community focus, so will include an upgrade of existing amenities. Providing RV parking and amenity can bring tourism to the village. The cricket oval is scheduled to receive key upgrades, including a new fence, that is much about encouraging a higher level of presentation for the Village. More outdoor exercise equipment is suggested for this Park as well.

Guiding Principles for Design: Liveable, Gateway, Revitalise, Community, Responsive, Attract, Interact

Project 4 - Village Beautification

Village Beautification includes the development of a street tree masterplan, detailing removals and tree planting. It also includes the addition of amenity for residents and visitors, including seating and signage. The value of improving the presentation of the village is primarily for civic pride and residential satisfaction, but has the added benefit of encouraging visitation and a positive image of the village further afield.

Guiding Principles for Design: Linkages, Liveable, Gateway, Preserve, Revitalise, Community, Responsive, Attract

Project 5 - Shared Paths and Rail Trail - Stages 1, 2 & 3

The development of shared paths and the rail trail will benefit the community by providing a safe walking/riding loop that is largely off-road. It would be unique in NSW should it be successful as Rail Trails have been difficult to establish here, however the conditions are right for starting the negotiation process and great gains in tourism could be seen from achieving it. The trail could be extended out to the historic monastery and cemetery, although this option is not included in this masterplan.

Guiding Principles for Design: Linkages, Liveable, Revitalise, Community, Responsive, Attract, Interact

Project 6 - Limestone Park Upgrade - Stage 2

The second stage of the Limestone Park Upgrade provides an extension of paths, planting and furniture into the northern area of the park, providing added amenity and options for extensive native plant collections or the development of a community garden.

Guiding Principles for Design: Linkages, Liveable, Revitalise, Community, Responsive, Interact

Project 7 - Town Square Creation

The Town Square Creation project is largely a recommendation from the design team, as a means to create a village heart, and provide opportunity for new businesses to develop. The streets of Galong in the centre of the village lend themselves particularly to the staging of street markets or village meals and would serve as a draw-card for visitors. Should a shop or the pub re-open then the street could easily be used for more pedestrian access.

Guiding Principles for Design: Linkages, Liveable, Preserve, Community, Responsive, Attract, Interact
5.1 Project Components

To follow is a list of anticipated components for each of the above projects, acknowledging the need for detailed design. Some project components may be able to be delivered individually, whereas others will be dependent upon design, and other, associated components.

PROJECT 1 - CWA PLAYGROUND AND BBQ AREA

1.10 EARTHWORKS AND PLANTING
- Detailed design
- Extend concrete entertainment space
- Renovate gate
- Trees (incl. pit preparation, 100L tree and mulch)
- Hedge planting
- Aromatic planting around septic
- Lighting allowance
- Village notice board

PROJECT 2 - LIMESTONE PARK UPGRADE - STAGE 1

2.10 EARTHWORKS AND PLANTING
- Detailed design
- Earthworks - incl. recontouring
- Imported topsoil to 200mm average
- Decomposed granite 1.8m wide paths
- Shrub beds (incl. plants and mulch)
- Turf (hydromulch seeding)
- Trees 1 (incl. pit preparation, 100L tree and mulch)
- Trees 2 (incl. pit preparation, 100L tree and mulch)
- Irrigation (equipment for community managed temporary watering)

2.20 PARK FURNITURE
- Signage (directional/heritage)
- Artwork/ sundial
- Outdoor exercise equipment including base
- Bubbler
- Picnic tables
- Seats
- Lighting

PROJECT 3 - FRIENDS PARK UPGRADE

3.10 INFRASTRUCTURE
- Detailed design
- Upgrade tennis courts to impact surface with asphalt base
- Upgrade tennis courts to clay surface
- Toilet amenity access (internal secure door) and refurb
- Upgrade building and court access
- Play equipment or MUGA
- RV facilities (dump point, septic, absorption trench)
- RV parking (grade and gravel service)
- Toilet block with shower
- Upgrade brick piers & lockable gates entrance
- Gravel road to new entrance
- New vehicular gate to oval
3.20 OVAL AND PLANTING
- Oval earthworks - incl. recontouring
- Oval fence - white picket
- Imported topsoil
- Weed control to oval
- Trees (incl. pit preparation, 100L tree and mulch)

3.30 PARK FURNITURE
- Outdoor exercise equipment including base
- Bubbler
- Picnic tables
- Seats

PROJECT 4 - VILLAGE BEAUTIFICATION

4.10 VILLAGE TREE PLANTING
- Street tree masterplan
- Demolition (subject to masterplan)
- Tree pit preparation (subject to masterplan)
- Trees 75L supply & install (subject to masterplan)
- Seeding to make good adjacent paths (subject to masterplan)
- Mulch to trees (subject to masterplan)

4.20 STREET FURNITURE
- Signage (directional/ heritage)
- Signage (visitor welcome)

PROJECT 5 - SHARED PATHS AND RAIL TRAIL

5.10 STAGE 1
- Safe crossing point
- Shared rampway
- Rail trail (compacted gravel, no demolition)
- Signage (directional/safety)
- Shared concrete path 2.5m wide

5.20 STAGE 2
- Rail trail (compacted gravel, no demolition)
- Shared concrete path 2.5m wide
- Signage (directional/safety)

5.30 STAGE 3
- Rail trail (compacted gravel, no demolition)
- Shared concrete path 2.5m wide
- Signage (directional/safety)
PROJECT 6 - LIMESTONE PARK UPGRADE - STAGE 2

6.10 EARTHWORKS AND PLANTING

- Earthworks - incl. recontouring
- Imported topsoil to 100mm average
- Decomposed granite 1.8m wide paths
- Native tube planting (at 6/m2)
- Grass seeding
- Trees (incl. pit preparation, 25L tree and mulch)

6.20 PARK FURNITURE

- Outdoor exercise equipment including base
- Picnic tables
- Seats

PROJECT 7 - TOWN SQUARE CREATION

7.10 LINE MARKING AND STREET FURNITURE

- Catenary lighting
- Line marking
- Pots (moveable) with planting
- Street furniture including tables, chairs, umbrellas, market stalls
7.0 Appendix
Appendix 1: Galong Village Site Analysis (facing page)

Appendix 2: Notes from Community Consultation Process

Open Community Consultation:
7-10pm Thursday 30 August 2018
(19 attendees)

- Galong pub: closed 7-8 years ago, was a place to gather with atmosphere and meet other people/ new people. It used to have big music weekends where people would stay at the pub or camp
- Streets: need for lighting, colourful street trees, paths that are even so you cannot fall over
- Art: to attract people, enliven the space ie. silo art
- Flowers for colour
- Seats: to be provided, any kind, invitation to use, robust, comfortable design
- Playground shade sails: small, outdated, not very exciting or enticing to make travelers stop
- Would like to see shade trees, more paths, level surface paths, seating
- Volunteers (3 people) mow the grass on public land, but the mowers are provided by Council. The volunteers are happy with the amount of grass
- Levels in Limestone Park makes mowing an issue, so easier maintenance needs to be considered

- Community hall: the town's epicenter
- Community BBQ: sometimes 30+ people, so there is a requirement for more tables & chairs, light over the BBQ area & connection to the community hall for supplies
- 120 people live in the town
- Social club: approx. 20 people, age 10-25 years, offering organized kids games, holiday socialising ie. table tennis, darts, movies etc and tea, coffee, cakes
- The public school (K-6) closed approx. 8 years ago
- There is a daily bus which runs to Harden/Young for children & adults
- Suggestion to have indigenous gardens & wildflowers
- Community garden for connection with others within the community
- Playground shade sails: small, outdated, not very exciting or enticing to make travelers stop
- Would like to see shade trees, more paths, level surface paths, seating
- Volunteers (3 people) mow the grass on public land, but the mowers are provided by Council. The volunteers are happy with the amount of grass
- Levels in Limestone Park makes mowing an issue, so easier maintenance needs to be considered

- Tennis courts: level surface been ready for ~10yrs or more. Multi-purpose/ all weather surface court for cricket, netball etc suggested
- Clubhouse is used for regular sewing meetings and attracts people from as far as Cootamundra & Young
- Recreation ground: Used for Rye Park annual cricket match, dog walkers
- Opportunities for RV facilities and dumpsite at the recreation ground. Jugiong has this facility and it helps attract the grey nomads
- Village shop/ PO: Open Monday – Friday 9am – 1pm
- Mechanic/ service station: cash only
- Community events: Easter egg hunt, Coo-ee/ Kangaroo march
- Markets would be good to encourage, but here is no CWA anymore
- Better dog walking facilities: dog faeces bins & bags
- Council refuse collection: garbage only, recycling is to be taken to the tip. Request for community recycling bins. Bulky good pick-up from the kerbside requested for the elderly as they often don’t have access to a vehicle to take good to the tip.
- Limestone Park: Australian native grasses, bird baths, sundial, limestone dolmen features & benches to create focal points
• Back lane moon watching is popular, so seats to sit were requested
• Regular walkers do the blocks with their dogs in summer & winter
• Opportunities for bike & gopher paths
• Signage: request for an information board with suggestions of things to do & see in the area, upgrade of street signs as some are missing
• Community hall: enhance the northern side of the hall
• Town beautification: Tree planting on approach roads
• Limited desire for kerb & gutter where there is a level grass verge

There are no letter boxes, post is collected at the village shop/ PO

Galong is home to quite a few artists

Limestone Park improvements: planting including trees, shrubs, native grasses & wildflowers, features including a limestone sundial, cross paths

Opportunities for community garden grants

Select lime loving plants ie. Lagerstroemia indica ‘Pride of India’, Bougainvillrea, Olives, Liquidambar

History of the area needs to be celebrated: Father Clem the famous diviner, Ed Ryan the early settler, St Lawrence & St Michael’s church, the museum, St Clements

Solar opportunities to be investigated

Louise Huftan from the local Landcare Group has native stock

Create an ephemeral creek with rocks & native grass planting to address the drainage issue in Limestone Park

Sibelco has a VPA agreement with Council, employ 34 people from local region, has an open day in November

Upcoming community events: Spring community BBQ on 16 September,

Fathers Day BBQ

Local clubs: Harden Pony Club, Tennis Club, Cricket Club & Rugby Club

Train link daily bus services which connect to XPT train to Sydney & Melbourne from Cootamundra

Council to slash around the oval (on the high side) more regularly

Minimise the deep verges & gullies so less areas to wiper snip

Oval: Complete the railing ie. gap repaired, cricket pitch in good condition (concrete base with synthetic grass over), quality of grass considered good, maintenance of surrounding trees by Council

Toilets at the community hall need upgrading/ renovating

Fencing to playground: money allocated for colourbond fencing

Internal roads within the town require repair

Giveaway sign required to laneway near the intersection of Railway & McMahon Street

The council mower is stored in the rural fire service shed, along with 2 fire engines

Local magazine ‘The Phoenix’ where anyone can advertise

Stakeholder Meeting & Site Visit: 9am-1pm, Friday 31 August 2018

  ▪ The current playground, community BBQ area requires improvement to create vistas, address the septic smell, amenity of the toilet block
  ▪ Streets in Galong used for street cricket
  ▪ Opportunities for: a long lunch experience, destination for Canberrians, we need to come together for others to come too
• Notes received from some stakeholders